

# EXHIBIT 12

**ESTIMATED PROCUREMENT CALENDAR**  
**Medication Assisted Treatment Services to Massachusetts Prison Population**  
**RFR# 20-DOC-9004-Prison Medication Assisted Treatment Services**

<b>EVENT</b>	<b>ESTIMATED DATE</b>
<b>WTO Announcement published on Commbuys</b>	August 2, 2019
<b>Bid / RFR Release Date</b>	On or around November 5, 2019
<b>Written Questions Opened</b>	Upon release of RFR
<b>Bid Intent Forms Due</b>	November 18, 2019 by 4:00 PM EST
<b>Bidders Pre-Bid Physical Conference</b>	December 5, 2019 at 9:30 AM EST
<b>Site Visit to MCI Framingham</b>	December 5, 2019 at 1:30 PM
<b>Site Visit to MCI Cedar Junction</b>	December 6, 2019 at 9:30 AM
<b>Deadline for Submission of Bidder Written Questions</b>	December 20, 2019 by 4:00 PM EST
<b>Official Answers for Bid Q&amp;A published (Estimated)</b>	On or around January 7, 2020
<b>Bid Amendment Deadline / Bid documents will not be amended after this date.</b>	January 15, 2020
<b>Deadline for Quotes/Bid Responses ("Bid Opening Date/Time" in COMMBUYS)</b>	January 17, 2020 by 3:00 PM EST
<b>Initial Evaluation of Bid Responses (Estimated)</b>	January/February, 2020
<b>Bidder Oral Presentations</b>	February, 2020
<b>Contract Award Recommendation to Commissioner</b>	February, 2020
<b>Notification of Apparent Successful Bidder(s) (Estimated)</b>	February, 2020
<b>Negotiations (Estimated)</b>	February, 2020
<b>Estimated Contract Start Date</b>	March 1, 2020